



UN-accountable  
[www.UN-accountable.ch](http://www.UN-accountable.ch)

## Chapeau

*We, the Member States, believe more transparent structures of accountability and a strengthened perception of independent collective oversight will help the United Nations System be more effective and to act more coherently with its principles, without compromising the UN's distinctive deliberative characteristics and the discretion indispensable to diplomacy;*

*We recognize the need for external, independent, credible measures of accountability to increase trust in the UN System and its convening power at the heart of effective multilateralism, including for greater clarity on and responsibility for funding, allocation of resources, effectiveness, efficiency and internal rule of law;*

*We recall that the UN System is composed of a large number of UN entities and bodies with different governing bodies, varying delegated authority, collective budgets and different mandates that interlink with those of others, and that this complexity is further magnified by the fact that this intricate web of structures, mandates and funds is not static, but rather evolves and grows through each meeting, decision or UN report;*

*We recognize our governing role as Member States to increase the capacity of the United Nations System as a whole to fulfill and deliver an accurate and accessible account to stakeholders of its mandated work to maintain international peace and security, facilitate international cooperation in economic, social, cultural, environmental or humanitarian affairs; and encourage respect for human rights;*

*We call for a balanced, independent, overview that does not focus on specific incidents, but rather the structural realities these reflect, and the clear opportunities for structural improvement, not just in one entity, but across the system. Accountability gaps are most readily apparent in programme implementation, beneficiary treatment and staff dynamics, but are insufficiently used to identify structural opportunities for improvement;*

*We stress the need for a comprehensive approach to accountability that can reflect our different views and expectations as Member States, while maintaining a System-wide scope, which is currently absent and entirely necessary given the growing complexity of international cooperation needs as well as the large number and variety of UN System bodies;*

*We highlight the importance of stakeholder engagement, including the unique added value of social entrepreneurship and its role to bring forth innovative solutions that are cost-efficient, high-impact and scalable.*

### **Chapter I. Sustainable development and financing for development**

*We recognize the need to confirm the value of social enterprise and to establish mechanisms to support social enterprise, including providing financing and allowing for their support of accountability mechanisms.*

### **Chapter II. International peace and security**

*We recognize the importance of constructive independent accountability mechanisms in strengthening the credibility and trustworthiness of the UN's vital work in international peace and security.*

### **Chapter III. Science, technology and innovation**



*there is integrity, quality assurance in procurement and contract management, with a limited range of contract variations.*

- 5) *Implementation and agility. Multilateral cooperation is effective when mandates are implemented fully; when the strategic priorities of UN's entities are consistent over time, and UN's comparative advantage maximized in capacity building as well as in relationship with implementing partners; when UN entities review and update internal policies when needed; when the UN entities sustain and reward their innovation appetite, with a high density of innovative projects; when the UN entities anticipate, plan and begin work to address risks before they materialize; when the UN entities enjoy the necessary access to key government decision-makers for programming core to the mandate; when the UN entities can have staff work in the locations and with the people whom the programmes should benefit; and when the UN entities treat beneficiaries in a way consistent with the rights the UN is meant to protect and uphold.*
- 6) *Financial sustainability and sound management. Multilateral cooperation is legitimate and sustainable when consensus is reached on funds required to support mandates of the UN; when UN entities achieve consistency of budget presentation methodology across the System, in a way that facilitates internal and external audit; when UN entities are accountable to Member States*8.1 (t)-1 eshi ss

*sust(i)3.2 (es)-8.1 ( )-11.4 (ac)-8 (hi)-8.9 (ev.2 (esefss)-)-6.42.2 ( t)-13ab2.3 (ans)-8 (t)-1.1 (aunt)-1.1 (e v8.1(hi)-a-1*

6)

12) *External oversight. Multilateral cooperation is accountable when it is independently and comprehensively assessed and when stakeholders are open to evaluation and review.*